

Fresno General Plan Implementation / Infill Development Task Force

Co-Conveners

Ken Alex

Director, Office of Planning and Research, California Governor's Office

Ken Alex is a Senior Policy Advisor to Governor Jerry Brown and the Director of the Office of Planning and Research, focusing on energy, environment, and land use issues. As California moves towards a population of 50 million in a climate change constrained world, Ken and OPR work on issues and policies that protect and promote the State's environment and economy. Before joining the Governor's Office, Ken was the Senior Assistant Attorney General heading the environment section of the California Attorney General's Office, and the co-head of the Office's global warming unit. From 2000 to 2006, Ken led the California Attorney General's energy task force, investigating price and supply issues related to California's energy crisis. During his tenure at the Attorney General's Office, Ken negotiated dozens of significant settlements, including agreements with San Bernardino County and ConocoPhillips for the first required reductions of greenhouse gas emissions in the country. California Lawyer named Ken an "Attorney of the Year" in 2004 for his work in energy law, and he received the ABA award for Distinguished Achievement in Environmental Law and Policy in 2007 for global warming work. He has taught courses on environmental law and policy at Stanford, Hastings, and Golden Gate University. Ken is a graduate of Harvard Law School and holds a B.A. in political theory from the University of California at Santa Cruz.

Mayor Ashley Swearengin

Mayor, City of Fresno

Elected Mayor of Fresno in 2008, Ashley Swearengin is a dynamic leader who focuses on building coalitions of experienced and capable experts to solve problems in honest and thoughtful ways. She has dedicated nearly her entire professional career to improving Fresno and the San Joaquin Valley.

Mayor Swearengin was born in Texas and raised in Arkansas. When she was in high school, her family relocated to Fresno – the city she has called home ever since. After high school, Mayor Swearengin earned Bachelor of Science and Master of Business Administration degrees, both from California State University, Fresno – graduating with honors. She then entered the marketing field, where she served in leadership roles with several private sector firms.

In 2000, she accepted the position of Director of Community and Economic Development at Fresno State where she worked to improve the lives of Fresno families through workforce development strategies and educational initiatives.

Then, in 2002, Mayor Swearengin co-founded the Regional Jobs Initiative (RJI), a comprehensive, industry focused effort aimed at attacking chronic unemployment in Fresno County. During her tenure as Chief Operations Officer for the RJI, job creation in the Fresno region was her primary focus.

In 2005, Mayor Swearengin became lead executive for the California Partnership for the San Joaquin Valley, a high-level working group established by Governor Arnold Schwarzenegger to address critical

resource needs in our community. Through the Partnership, hundreds of community and business leaders, government officials, educators, policymakers and residents from all walks of life in the eight-county San Joaquin Valley and beyond are working together like never before to find and implement solutions that will improve the quality of life for all in the region. Mayor Swearengin now serves as the deputy chair of the Partnership's board of directors.

Mayor Swearengin's past honors include being named Alumna of the Year by Leadership Fresno and one of Fresno's Top Business and Professional Women of the Year by the Marjaree Mason Center. The Swearengins have two children, Sydney and Samuel.

Task Force Members

Darius Assemi

President, Granville Homes

Granville Homes President Darius Assemi came to the United States as an immigrant from Iran, more than 30 years ago. He graduated Cum Laude from California State University, Fresno in 1983 with a degree in Civil Engineering. Darius is committed to creating livable master planned neighborhoods in the Central Valley. Also an ardent supporter of the revitalization of Downtown Fresno, Darius has led Granville Homes and GV Urban in the creation of several highly sought after residential developments which have brought an estimated 500 new residents to the Downtown area. Granville's mission is to promote the well-being and prosperity of everyone in the Central Valley. On a personal note, Darius strives to promote causes that provide food, shelter, employment, health care, education and hope to under privileged people and neighborhoods both in this country and around the world.

Ignacio Barandiaran

Principal, Arup

Ignacio Barandiaran is a Principal at Arup's San Francisco, California office. He heads Arup's Transaction Advice business in North and South America, leading a team of technical and financial transaction specialists delivering procurement strategic advice, commercial and technical due diligence, and project financing advice. He is also an accomplished architect and structural engineer with over nineteen years of experience. Ignacio's technical and financial expertise has provided a notable impact to a variety of projects in the US and abroad. Within the last six years Ignacio has undertaken over fifty Transaction Advisory assignments representing over \$60 Billion in aggregate project value, such as the Presidio Parkway and the Port of Miami Tunnel Project. Ignacio has applied his experience internationally in such projects as the Paranaguá Port in Brasil, the Costanera Norte toll road in Santiago, Chile, the El Dorado Airport concession in Bogota, Colombia, and the Linea Amarilla toll road in Lima, Peru.

Ignacio is a graduate of Oxford University, England (B.A. Physics) and the University of California at Berkeley (M.Arch., M.S., and MBA).

Claudia Cappio

Executive Director, California Housing Finance Agency

Claudia Cappio was appointed to the position of Executive Director of the CA Housing Finance Agency in April, 2011. Previously she held the position of Development Director for the City of Oakland, CA.

Claudia has been a planner in the Oakland-San Francisco Bay Area for over 30 years, working for local governments on both large-scale and small planning and development efforts. Prior to that she served as the Manager of Major Development Projects for Oakland, worked as the Planning and Building Director for the City of Emeryville, and also held the position of Planning Director for the City of Albany. She has a degree in Urban Studies from Ohio Wesleyan University.

Roma Cristia-Plant

Assistant Executive Director, California Infrastructure and Economic Development Bank

Roma Cristia-Plant is the Assistant Executive Director of the California Infrastructure and Economic Development Bank where she oversees the I-Bank's administration and financing programs, including conduit bond programs and a municipal infrastructure loan program. She originally joined the I-Bank in September 1999 to start up and manage the I-Bank's Infrastructure State Revolving Fund Program. Under her tenure at the I-Bank, Roma has overseen the funding of over \$7 billion in conduit bond financing for private development facilities, and \$450 million of direct loans to local governments for a wide variety of public infrastructure. Prior to the I-Bank, Roma spent a total of nine years as a community/economic development representative and business loan officer for several California state financing programs including: the Community Development Block Grant Program, the Recycling Market Development Zone Loan Program, the Child Care Facilities Financing Program, the Rental Housing Construction Program and the California Disaster Assistance Loan Program. Roma also has a strong small business lending background with over six years of commercial lending experience while employed at the U.S. Small Business Administration - Disaster Division and The Money Store Investment Corporation. Roma is currently a SAFE-BIDCO Board member, and a member of several finance and community development organizations including the California Association for Local Economic Development, the Government Finance Officers Association and the California Society of Municipal Finance Officers. Roma has an M.B.A. in finance from CSU Sacramento, a B.A. in Human Development with honors from UC Riverside, and is a member of Phi Beta Kappa, Phi Kappa Phi and Beta Gamma Sigma honor societies.

Vanessa Delgado

Director of Development, Primestor

Ms. Delgado is responsible for managing Primestor projects through the development cycle, community and government relations and marketing. She has recently developed or is working on over \$300 million and 1.5 million square feet of commercial projects with an expertise in public-private partnerships. Prior to joining Primestor, Ms. Delgado consulted for a number of public and private clients, including the Community Redevelopment Agency of Los Angeles. She also worked in redevelopment for the cities of Anaheim, Downey, and Pico Rivera. Ms. Delgado received her undergraduate education at Stanford University and completed a Masters of Public Administration at the University of Southern California (USC). She received additional training through the Ross Program at the Lusk Center at USC and is a LEED Green Associate. Ms. Delgado has served on a number of boards and Commissions and currently serves as Los Angeles County Supervisor Gloria Molina's appointee to the Small Craft Harbor Commission (Marina del Rey) and is an active board member for Mercy Housing, California.

Bob Fisher***Public Member, California Strategic Growth Council***

Robert Fisher was appointed to the California Strategic Growth Council as the council's public member. He and his family have owned Mendocino Redwood Company since 1998 and he has also worked as the director of Sugar Bowl Ski Resort since 2002. He worked for Gap, Incorporated from 1980 to 1999 and has served as director since 1990. Fisher served as interim chief executive officer in 2007, chairman of the board of directors from 2004 to 2007 and president of Gap Brand from 1997 to 1999. At Gap, Incorporated, Fisher was also the Chief Operating Officer from 1995 to 1997, Chief Financial Officer from 1993 to 1995, Executive Vice President from 1992 to 1993 and President of Banana Republic from 1989 to 1992. He is a member of the Natural Resources Defense Council (NRDC) and serves as vice chairman of the NRDC Board of Trustees. Fisher also serves as chairman of the Conservation International Executive Committee.

Terance Frazier***Founder, Frazier Realty***

After being born and raised in Oakland California, Terance came to Fresno in 1987 to attend Fresno State University. Combining his Bachelor's Degree in Business and extensive background in Real Estate, he formed his own company - Frazier Realty in 1995, which includes real estate lending, residential foreclosures, commercial developments, land developments, and lending. In addition to his business and being a married father of five children, Terance is actively involved in the community and in sports. He was voted "Outstanding Baseball Player" in 1992 at Fresno State, has played for the Oakland A's, and has coached various high school all-star teams since then. On behalf of his philanthropic efforts, 1/7/2005 was officially named "Frazier Realty and Investments Day" by Fresno Mayor Alan Autry. He is also a member of The Fellowship of Christian Athletes and The Lions Club and a former member of the Fresno Police Advisory Board.

Michael Girazian***Senior Vice President, Union Bank***

A lifelong resident of the Central Valley and grew up on a family farm just outside of Fresno. Attended school in Selma, Fresno City College and University of Santa Clara. Have had a career in agriculture with a farming and fruit packing background. Have been in the Banking industry for over 31 years serving in various ways, through many organizations the City of Fresno. In my current position, I oversee and am responsible for all the Union Bank Branches in Fresno County which include 7 in the City of Fresno.

Currently Union Bank has targeted Fresno as an underserved City in California with the opportunity to take many steps forward within the next few years. The Community Advisory Board of the Bank has committed resources to key areas of development in our City and is currently working with the City in those areas. I am very active in all facets of this partnership with the City and look forward to looking at this as an extension of our commitment.

John Given***City Build Advisors***

John Given began his work in the 1970's on urban district revitalization as a city planner, redevelopment project planner and METRO joint development manager. In 1997, John had the opportunity to join the founding partners of CIM Group in 1997 and craft its brand of development and private equity

investment in urban districts. As a Principal for CIM Group, John provided leadership in both development and investment. Over this 35-year period, John has been afforded the satisfaction of his contribution to successful and highly recognized development projects and district turnarounds throughout the State of California. Along the way John has also been a keen observer and analyst of the city building process. Since January, John has restructured his relationship with CIM Group to that of an advisory capacity. Seeking a fresh outlook for the next thirty years, JOHN GIVEN | City Build Advisors provides a platform for opportunity, advisory services and leadership. In this capacity, John is currently an adjunct faculty member at the USC Price School of Public Policy, advising private clients, a member of the ULI District Council's Land Use Leadership Committee, Transit Corridors and Building Reuse task forces.

Diana L. Gomez

Central Valley Regional Director, California High Speed Rail Authority

Diana began her career with Caltrans upon graduation as a Transportation Electrical Engineer in Fresno California. During her more than 24 years with Caltrans she has held various positions such as Senior Transportation Electrical Engineer, Chief for the Office of TMC Support, Chief of the Office of Traffic Management, and Chief of the Office of Systems Management Operation at Headquarters. Her contributions include implementing QuickMap, which displays statewide traffic information, and a software tool to track the response to incidents. She also consolidated the Permit Offices and reorganized the Division of Traffic Operations in Los Angeles. In 2011, Diana was appointed to the Caltrans' executive management team in Los Angeles as the Deputy District Director of Operations, which made her the highest ranking Latina engineer at California Department of Transportation.

Most recently Diana, has been appointed by California Governor Jerry Brown as the Central Valley Regional Director of California High-Speed Rail Authority. She joins an executive management team that will significantly improve the Authority's operations. It will bring high-speed electric passenger operations to California, tying together the Central Valley with the Los Angeles Basin as a first step toward a statewide high-speed rail system. As the Director for the Central Valley she is now responsible for ensuring the high speed rail project in the Central Valley continues to move forward on the planned schedule and budget. She will generate innovative ideas, establish goals and priorities in the development of programs.

In her spare time Diana is an active member of the Society of Hispanic Professional Engineers (SHPE). Holding positions on the SHPE Board such as Regional Vice President, National Treasurer and National President and currently is the Chair of SHPE Foundation. Diana serves her community by speaking at local high schools, encouraging young Hispanics to pursue careers in science, technology, engineering, mathematics and higher education.

She has been recognized as one of the 100 Most Influential Hispanics by Hispanic Business and as one of the top 100 Hispanics in the technical field by Hispanic Engineer. Diana graduated in 1988 with a Bachelor of Science Degree in Electrical Engineering from California State University, Fresno. She is currently a board member for the Alumni Association and on the Advisory Board for the School of Engineering at CSU Fresno. Diana has been a Registered Electrical Engineer since 1997 and she obtained her Project Management Professional (PMP) Credential in 2005.

Sal Gonzales***Chief Operating Officer, Lance-Kashian Developers***

Salvador Gonzales is Chief Operating Officer at Lance-Kashian & Company, and has been with the company since 2011. Sal comes with an extensive background in Governmental Affairs working for former Lieutenant Governor, Mr. Cruz Bustamante, since 1995. Later he started his own consulting business to support clients in the Central Valley, Southern and Northern California. In 2009 he became a partner in a newly formed Redevelopment Agency consulting firm called The Triangle Associates.

Sal is responsible for day to day activities at Lance-Kashian & Company, Shops at River Park, Palmdon and other entities. He is responsible for overseeing Property Management, Asset Management and Office Administration. Sal holds a Bachelor of Arts in History and a Bachelor of Arts in Biblical Studies. Mr. Gonzales was Board Member of the Tulare-Kings and Fresno-Madera BIA and is currently a member of the Urban Land Institute and International Council of Shopping Centers.

Tracewell Hanrahan***CAO/CFO, Fresno Housing Authority***

Tracewell Hanrahan brings a wealth of private and public sector experience to her role as Chief Administrative Officer of the Fresno Housing Authority. A resident of Fresno County for more than a decade and the former Executive Officer for School Leadership at Fresno Unified School District, Hanrahan possesses a deep knowledge of, and commitment to, the region. In her position with Fresno Unified, she served on the superintendent's executive cabinet and co-chaired the Commission on Workforce Readiness and Career Technical Education, where she led workforce development and business community engagement initiatives. She has also worked for a double-bottom line private equity fund and managed financial operations of business units of corporations. Hanrahan has been involved in an array of community activities, including the Regional Jobs Initiative and the Fresno West Coalition for Economic Development CDC.

In her position with the Fresno Housing Authority, Hanrahan assists the Executive Director in assuring that the agency operates effectively, efficiently, and in accordance with applicable federal, state, and local laws and regulations. She oversees all agency operations, including financial, human resources, technology, public affairs, and facilities management.

Tracewell is the mother of five children and participates on several committees and boards at her children's schools.

Calvin E. Hollis***Executive Officer, Countywide Planning Los Angeles County Metropolitan Transportation Authority ("Metro")***

Mr. Hollis joined Metro in May 2011, following a 26 year career as an advisor in public private real estate transactions, and a two year assignment as acting CEO and then Chief Operating Officer of the Community Redevelopment Agency of the City of Los Angeles. Notable projects in which he played a major role included Hollywood Highland, home of the Dolby Theater; the Americana at Brand in Glendale; Paseo Colorado in Pasadena and The Montage Hotel and Public Gardens in Beverly Hills. Responsibilities at Metro include overall management of the Union Station master planning efforts, the Metro TOD Planning Grant Program and assistance in negotiations of local contributions for Measure R projects and private party requests for supplemental transit portals. Mr. Hollis is a vice chair of the

Urban Land Institute's Public Private Partnership Council (blue flight) , a board member of Pasadena Heritage, and a member of Lambda Alpha.

Meea Kang

President and Founder, Domus Development, LLC

Meea Kang is an award-winning leader in infill development. Since founding Domus Development in 2003, she has produced socially- and environmentally-conscious ventures by revitalizing underutilized properties, improving infrastructure, involving communities in the planning process, creating public-private partnerships and assembling complex, layered financing. Her career has given rise to over 2,000 units of affordable and market rate housing and over 60,000 square feet of commercial space in jurisdictions across the state of California.

Kang earned a Masters of Architecture from UC Berkeley and a Bachelor of Fine Arts from Cornell University. In addition to accolades for her company and individual projects, Kang has personally been honored with the Sacramento Business Journal's Women Who Mean Business Award, Sacramento Housing Alliance's Housing Innovator Award, the San Francisco Business Times' Northern California Real Estate Women of Influence Award, and the Sierra Business Council's Visionary 2020 Award. Kang is a co-founder, past president and current board member of the California Infill Builders Federation, a not-for-profit organization advancing the goals of focusing development inside cities and towns and controlling sprawl.

Edward M. Kashian

Chief Executive Officer, Lance-Kashian & Co. Developers

In the fall of 2006, Edward Kashian became the Executive Director of Fresno-based Lance-Kashian, a firm he founded in 1964. With a passion for the industry and his community, Mr. Kashian's developments are renowned throughout the central valley for their beauty as well as their operational efficiency. With a focus on developing his community, not just his property, Mr. Kashian has become an iconic figure in the social, political and developmental fabric of Fresno. Always with his eye focused on the future, Mr. Kashian's developments – including all of the properties currently under Lance-Kashian management – have set the standard for Class A office developments to power centers and the current generation of open-air life style centers.

Always moving forward, Mr. Kashian is currently a central partner in the development of Fancher Creek – Central California's first comprehensive mixed-use development – and Campus Pointe – a dynamic mix of retail, entertainment and education along with residential options for students as well as a hotel for campus visitors.

Mr. Kashian's dedication to the industry is equaled by his social commitment to Fresno. Long active in civic affairs, Mr. Kashian has applied vision along with his fiscal and financial management expertise to many groups including Community Hospital Medical System, University of California, Merced campus, Fresno Madera Agency on Aging, San Joaquin River Trust and has served as the environmental appointee to the San Joaquin River Conservancy. He and his wife Jeanne are the parents of four adult children and five grandchildren.

John S. Kauh

Senior Vice President / Office Manager, Wells Fargo Community Lending & Investments

John has over 19 years of commercial real estate experience ranging from loan underwriting and originations to management of distressed assets. Commercial real estate experience includes affordable housing/tax credit apartment projects, build-to-suit and speculative office projects, industrial projects and retail projects (stand-alone, strip and power centers). John currently is a member of the Board of Governors for the California Housing Consortium, a nonprofit affordable housing industry advocacy organization and is also an active member of Wells Fargo's Northern California Reputation Committee. John graduated from the University of California, Santa Cruz with a Bachelor of Arts degree in Psychology.

Tom Lockard

Managing Director, Public Finance, Stone & Youngberg

Tom Lockard joined Stone & Youngberg as an investment banker in 1984. During his tenure with Stone & Youngberg, Tom has successfully structured more than 400 separate new issue municipal bond transactions representing over \$5 billion of local government debt. (In October, 2011 Stone & Youngberg was acquired by Stifel Nicolaus.) Tom earned a Bachelor's degree from Stanford University. Following Stanford, he completed a Coro Foundation fellowship and spent two years working on immigrant and refugee assistance with the Foundation Task Force on Refugee Affairs in San Francisco's Tenderloin neighborhood. In 1984, Tom earned an MBA from the University of Pennsylvania's Wharton School. He has served as a trustee of the University of Pennsylvania, a member of the Stanford Buck/Cardinal Club board, and as a board member of Coro Northern California. He remains actively involved with local and international philanthropic organizations. Currently he is the board treasurer for the Center for Investigative Reporting, as well as a board member of the Salesian Boys' and Girls' Club in San Francisco.

Jerold B. Neuman

Partner, Sheppard Mullin

Mr. Neuman is a partner in the Real Estate, Land Use and Natural Resources Practice Group in the firm's Los Angeles office. Mr. Neuman is considered to be one of the preeminent land-use, environmental and government law attorneys in Los Angeles as evidenced by his 2009 recognition as the leading lawyer and 1st tier placement for California (Southern) Land Use & Zoning practice for Legal 500. In 2006, he was also selected as the Real Estate Lawyer of the Year by the Los Angeles Business Journal. He has experience in governmental, land use, real estate, environmental, administrative, and public finance law.

The services Jerry provides range from managing the entire entitlement process, including overseeing technical consultants and presiding as primary negotiator with governmental agencies, to reviewing previously negotiated entitlement documentation with a view towards identifying problem areas which may affect the timing of the project's development. He has provided these services to a number of the nation's largest developers and corporations.

Jerry also has extensive experience in all aspects of compliance with the California Environmental Quality Act (CEQA). He works closely with consultants, clients and lead agencies to ensure adequacy of their EIRs, negative declarations, addendums, exemptions, and more, and defending the resulting CEQA document against challenge by project opponents. Jerry has successfully represented clients in obtaining

federal and state permits from, among other agencies, the U.S. Army Corps of Engineers (ACOE), the U.S. Fish and Wildlife Service (USFWS), the California Department of Fish & Game (CDFG), the Air Pollution Control District (APCD) and the Regional Water Quality Control Board (RWQCB).

Jerry is and has been the lead negotiator and project coordinator for many of Southern California's most important real estate, green energy, infrastructure, and governmental procurement projects, including the Millennium Partners', Capitol Records proposed 1.2 million square foot development, the multi-module retail/entertainment center at Hollywood and Highland, the Walt Disney Company's Grand Central Terminal Corporate Campus, the 110 acre Burbank Empire Center, the Airbus A380 airport readiness program, Element Powers efforts to create the world's largest combined solar and wind facility, and the multi-modal transit facility at Del Mar Station. As part of his "value-add" approach, Mr. Neuman recognizes the need to find ways of both expediting the process and obtaining governmental assistance to enhance projects; as such, he has been a key player in negotiating incentive packages with government agencies who are seeking to increase their business community and related work force.

Jerry is currently appointed to the State of California's Economic Strategy Panel in which he currently holds the longest standing seat and was selected by Mayor Villaraigosa to the Mixed-Income Housing Technical Advisory Committee for the City of Los Angeles and he is also a founding director of Mission Valley Bank and is on the Executive Boards of many of Los Angeles' most important Civic and Charitable Organizations.

Mr. Neuman is a frequent speaker on real estate and development topics.

Katherine Aguilar Perez-Estolano

Member, Estolano LeSar Perez Advisors, LLC

Member, Board of Directors, California High Speed Rail Authority

Katherine Aguilar Perez-Estolano is an expert in urban planning, transportation, and stakeholder engagement. As co-founder of ELP Advisors, she has managed numerous transportation planning and community engagement projects. She has also co-led complex multi-stakeholder processes, including the creation of economic development implementation plans and visioning projects for major philanthropic organizations. With her diverse background in private real estate development, transportation policy and urban planning, she has emerged as one of the most articulate and credible advocates promoting the responsible use of land and transportation.

Prior to co-founding ELP Advisors, she was the Executive Director of the Urban Land Institute, Los Angeles District Council (ULI LA), and was formerly the Vice President of Development for Forest City Development where she focused on transit-oriented development and mixed-use projects in emerging markets. Before joining Forest City, Ms. Perez-Estolano was the co-founder and Executive Director of the Transportation and Land Use Collaborative (TLUC) of Southern California, a nationally recognized non-profit that promotes greater civic involvement in planning and development. Previously, she worked as Deputy to Pasadena Mayor William Bogaard on transportation, planning and Latino constituent issues.

In late March 2013, she was appointed by Governor Jerry Brown to the Board of Directors of the California High Speed Rail Authority. Ms. Perez-Estolano previously served on the California Public Infrastructure Advisory Commission, which assisted the California Department of Transportation (Caltrans) and regional transportation agencies in developing public-private financing agreements for high-priority infrastructure projects throughout the state. She serves on the Advisory Board of the U.S.

High Speed Rail Association, the only organization in the United States focused entirely on advancing a state-of-the-art national high speed rail network across the country. She also is a member of the Advisory Board of the USC Ross Minority Program in Real Estate. Ms. Perez-Estolano is an Adjunct Professor at the USC School of Planning and Development. She has also served as an Adjunct Professor at the UCLA School of Policy and was honored to be recognized as a 2009-2010 Senior Fellow of the UCLA School of Public Affairs. Ms. Perez-Estolano received her Master's Degree in Urban Planning and Transportation from UCLA and her Bachelor's Degree in Political Science from California State University Northridge.

Brian Prater

Senior Vice President, Strategic Development & Corporate Affairs, Low Income Investment Fund (LIIF)

Mr. Prater oversees LIIF's federal policy, national fundraising, communications, knowledge sharing, transit-oriented development and innovation functions. He joined LIIF in 2008 and previously managed LIIF's lending practice in the Western Region. Prior to LIIF, he was the Senior Vice President of Bank of America's Northern California and Nevada community development markets. Mr. Prater's team was responsible for \$220 million in transactions, including New Markets Tax Credits, Low Income Housing Tax Credits, Historic Preservation Tax Credits, homeownership, mixed-use and economic development projects. Before Bank of America, Mr. Prater was a Program Director for Rural LISC, managing a portfolio of sophisticated rural community development corporations. He has a graduate degree from Columbia University in economics, public finance and real estate.

Preston Prince

Director, Fresno Housing Authority

As CEO of the Fresno Housing Authority with more than 22 years of housing and community revitalization experience, and with a master's degree in urban affairs from New School University, Preston Prince is a Successful Collaborator, Neighborhood Builder, Social Entrepreneur, and Ethical Leader. He has served NAHRO at the national, regional, and local levels, currently serving as the National Senior Vice-President. Preston has overseen the development and financing of over 500 units, including over 100 units of permanent supportive housing for the homeless, and has lead Fresno in obtaining a RAD award for the rehabilitation of over 450 units of housing. Preston continues his efforts in Fresno and across the country, working to end chronic homelessness, and bring awareness to the nexus between housing and education.

Scott Rhodes

SVP and Region Manager - Commercial Banking, Wells Fargo

Scott Rhodes is a senior vice president and region manager for the Wells Fargo Regional Commercial Banking (RCBO) in Fresno, Calif. There he oversees a commercial banking region that serves companies with annual revenues between \$20million and \$500 million for Fresno, Madera, and San Luis Obispo counties.

Scott joined Wells Fargo in 1998 as a managing director with Wells Fargo Equipment Finance, Inc., in Bellevue, Wash. In 2003, he joined the Commercial Banking group in Bellevue as a loan team manager. He relocated to the Kansas City area in 2006 to develop a commercial banking presence in that market and opened the Wells Fargo Kansas City RCBO. In 2010, Scott relocated to the Fresno RCBO and assumed his current responsibilities.

Scott's prior experience includes senior management and senior risk management positions at Signet Banking Corporation and Fleet Financial Group.

Scott earned his bachelor's degree in business administration and management from Colorado State University.

A strong supporter of the community, Scott presently serves as president of the Fresno Business Council as well as on the board of the Lyles Center for Entrepreneurship. He has previously served on the boards for the Nelson Atkins Museum business council, Habitat for Humanity, and other small nonprofits.

Originally from Colorado, Scott and his wife have four children and live in Clovis, Calif.

Dan Richard

Chair, Board of Directors, California High Speed Rail Authority

Dan Richard of Piedmont has been a principal of Dan Richard Advisors since 2010. He was managing partner and co-founder of Heritage Oak Capital Partners, an infrastructure finance firm, from 2007 to 2009 and was senior vice president of public policy and governmental relations at Pacific Gas and Electric Company from 1997 to 2006.

Richard was an elected member of the San Francisco Bay Area Rapid Transit District from 1992 to 2004, where he served twice as president of the Board. At the Bay Area Rapid Transit District, Richard led efforts to secure \$4 billion in capital for system rehabilitation projects, the transit system's expansion to the San Francisco Airport and seismic retrofit programs.

Richard was a principal at Morse, Richard, Weisenmiller & Associates from 1986 to 1996, a firm serving the independent power industry and project finance lending community. He was vice president of Independent Power Corporation from 1983 to 1986. Richard served as Governor Brown's deputy legal affairs secretary from 1982 to 1983 and deputy assistant for science and technology from 1978 to 1979. He was advisor to the chairman of the California Energy Commission from 1978 to 1982.

Richard began his career at National Aeronautics and Space Administration, where he was assistant to the deputy associate administrator from 1972 to 1978. Richard received his Juris Doctor degree from McGeorge School of Law.

Tom Richards

CEO, The Penstar Group

Vice-Chair, Board of Directors, California High Speed Rail Authority

Mr. Thomas Richards is Chair and CEO of The Penstar Group, a Fresno-based real estate investment, development and construction company. His projects have extended from Santa Barbara to the Central Valley, from Sacramento to Bakersfield and in the Inland Empire from Corona to Victorville.

Mr. Richards works with local government leaders to address homelessness issues in both the City and County of Fresno. He chaired the Planning Council that prepared the 10 Year Plan to End Chronic Homelessness, sits on the Leadership Council for the same and chairs the Fresno Mayor's Fresno First Steps Home Initiative.

He was a leader in an initiative to fund, develop and construct a hospitality home in support of families of patients at Community Regional Medical Center's Level 1 Trauma and Burn Center. The first phase of Terry's House, which includes 20 suites, completed in 2010 and is named for his brother Terry Richards.

Mr. Richards is a past member or director of the Business Advisory Council for Valley Public Television, the 21st District Agricultural Association and Fresno Unified School District's Measure K Oversight Committee. He currently is a board member of Fresno's Property Based Improvement District, Vice Chair of Fresno Chaffee Zoo Corporation and Chair of both the Fresno Regional Workforce Investment Board and Premier Valley Bank.

Mr. Richards is a licensed real estate broker and general contractor. He lives in Fresno.

Sean Spear

Executive Director, California Debt Limit Allocation Committee

Sean Spear serves as the Executive Director to the California Debt Limit Allocation Committee (CDLAC), which administers the private activity bond program for California. He manages the agency's efforts in annually allocating more than \$3.6 Billion in tax-exempt bond authority to private projects that provide a defined public benefit in communities throughout the state. Affordable housing development, industrial development for small businesses, first-time homebuyer assistance, waste and recycling facilities, and water projects are the chief recipients of bond allocation from CDLAC.

Under State Treasurer Bill Lockyer, Mr. Spear also developed and implemented California's Federally-authorized Recovery Zone Bond and Qualified Energy Conservation Bond allocation programs; deploying more than \$1 Billion in stimulus resources for job-creating projects throughout California. He also led the establishment of Permanent Regulations for CDLAC; increasing the agency's transparency and consistency in the approval of allocation for qualifying projects and programs.

Mr. Spear has over 20 years of experience in community development and housing finance. In addition to managing CDLAC, he provides policy and financial expertise to communities, elected officials and other stakeholders in the continuing improvement of the California economy. Before joining CDLAC, Mr. Spear was the Director of Major Projects for the City of Los Angeles Housing Department (LAHD); responsible for the City's rental housing production programs. He also served as the LAHD's point person on public-private lending partnerships, leveraging the City's capital funds for additional affordable housing development resources. He began his career as a City Planner with the New York City Department of City Planning, and later worked in project and public finance with the housing authority and the redevelopment agency of San Francisco, and Fannie Mae. Mr. Spear was raised in Brooklyn, New York, and received his bachelor's degree in Urban and Regional Affairs and master's degree in Regional Planning from Cornell University.

Pete Weber

Executive Committee Chair, California Partnership for the San Joaquin Valley

Peter Weber is a retired corporate executive, having served as Vice-President of FMC Corporation, a diversified Fortune 500 company; CEO of Teknowledge, Inc., a publicly traded artificial intelligence software and services company; and CEO of Riverbend International, a publicly traded agribusiness company.

Mr. Weber retired in 2001 to dedicate himself to community and economic development activities in the San Joaquin Valley. He currently serves on the boards of the California Partnership for the San Joaquin Valley; the Fresno Regional Jobs Initiative; the Fresno Citizen Corp; the Fresno Business Council; the Lyles Center for Innovation and Entrepreneurship; The Fresno Bridge Academy; and Fresno Citizens for Good Government.

Mr. Weber was an advisor to former Fresno Mayor Alan Autry and produced the 2002 strategic plan for the City of Fresno, "Meeting the Challenge." He currently is an advisor to Fresno Mayor Ashley Swearingin. Mr. Weber also served as co-chair of the Superintendent's Advisory Task Force for Fresno Unified School District, and was the principal author for the District's turn-around plan, "Choosing our Future." In 2009, Mr. Weber authored a policy paper for California Forward titled "Growing California's Regional Economies: An Economic Growth Strategy for the State of California."

Mr. Weber is a former director of Riverbend International; Teknowledge Inc; Waterman Industries; RealWorld Schools; The Council of the Americas; the Mercosur Enterprise Council; the Stanford Institute for Manufacturing and Automation; the International Student Exchange Program at the University of Illinois; and the San Jose Museum of Art. He also is a former member of U.S. Trade, the Chicago Council on Foreign Relations, and the Mexico-U.S. Business Committee.

Mr. Weber, a native of Peru, received a bachelor's degree in industrial engineering from the University of California at Berkeley and is a graduate of the Executive Program at the Stanford University Business School. He and his wife Laurie reside in Fresno.